

NPA ANNUAL PERFORMANCE PLAN 2021/22

BRIEFING TO PORTFOLIO COMMITTEE ON JUSTICE AND CORRECTIONAL SERVICES

7 MAY 2021



NATIONAL PROSECUTING AUTHORITY
South Africa

**REBUILDING AN INDEPENDENT,
PROFESSIONAL, ACCOUNTABLE AND CREDIBLE NPA**

PRESENTATION OUTLINE

1. ENSURING IMPACT AND DELIVERY IN A CHANGING CONTEXT
2. 2021/22 PRIORITIES: SHARPENING OUR FOCUS
3. STRATEGIC OUTCOMES
4. NPA APP INDICATORS AND TARGETS 2021/22
5. BUDGET OVERVIEW
6. CONCLUSION: FROM STRATEGY TO ACTION

ENSURING IMPACT AND DELIVERY IN A CHALLENGING CONTEXT

- NPA is committed to the following:
 - Measurable impact and delivery through innovation and ethical engagement
 - Transformation
 - Modernisation
- We are delivering on our mandate in line with NPA's established values – manifested in our IPAC pillars
- Our APP is ambitious considering the challenges presented by ongoing COVID-19 pandemic (uncertainty remains)

2021/22 PRIORITIES: SHARPENING OUR FOCUS TO DELIVER IMPACT

To deliver on our APP 2021/22, we have committed to the following 4 priorities designed to deliver **game-changers** despite the challenging environment: These include:

- **Expediting high-profile corruption** cases nationally & provincially
- Focusing on **serious violent & organised crime**, as well as crimes that disproportionately undermine public safety
- **Capacitating the organisation** through recruiting crucial additional skills, expertise and capabilities, to respond to existing and emerging priorities
- Enhancing staff **morale & well-being**



THE ID IS A GAME CHANGER

- An effective ID will deliver concrete and impactful results in the fight against high-level corruption that will assist in restoring investor confidence
- Significant progress has been made in capacitating the ID, despite the hugely complex environment
- National Treasury has given undertaking to locate cyber technology of the Zondo Commission in NPA
- Strengthened international cooperation starting to show results – Michael Lomas
- Poised to make significant progress on priority matters

AFU GAME CHANGERS: BRINGING BACK THE MONEY

- The co-location of DPCI investigators in NPA regional offices
- POCA legislative amendments
- Strengthening and developing stakeholder relationships with SARB & FIC
- North West intervention
- Collaborating with ID to bring back stolen money from state capture cases through formal partnership agreement
- Prioritising corruption cases at different levels within the NPA
- Securing the required capacity for AFU, including forensic capability and project managers, aspirant advocates specialising in asset recovery and additional forensic investigators etc.
- Effective management of curators and related costs



OTHER SELECTED EXAMPLES OF GAME-CHANGERS

- Community prosecution initiative
- Housebreaking prioritised with partners as this affects the quality of life of South Africans
- Building a forensic capability for government, including the NPA
- Increased use of information technology and digitisation
- Innovation in recruiting, training and retaining the right staff
- Bold initiatives to ensure that we have a motivated and inspired workforce

OTHER SELECTED EXAMPLES OF GAME-CHANGERS (cont.)

- Reviewing the functioning of all Thuthuzela Care Centres in order to ensure efficiency and capacitation - a uniform approach will be established across and a joint stakeholder training manual developed
- Revitalising process in respect of the National and Provincial TCC coordinating structures is underway

NPA STRATEGIC OUTCOMES UNDER 2020 – 2025 STRATEGY



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STRATEGIC OUTCOMES

As key role-player in CJS, the NPA is committed to delivering on our strategic outcomes in service to the people of SA:

- Increased feelings of safety and security
- Improved investor confidence through high-impact prosecutions
- Improved access to NPA services for all

STRATEGIC OUTCOMES (cont.)

- ***Enhancing accountability and service delivery through Office of Complaints & Ethics***
 - Institutionalising our commitment to integrity, ethics, & accountability by drawing on international good practice
 - Rooting out corruption from within our ranks remains top priority, highest standards of ethics & accountability cannot be words alone
 - Cultural change already underway of integrity and professionalism – i.e. prosecutor being emboldened and empowered to report a very snr member of the organisation
 - Resulting in enhanced staff morale as per Priority #4



STRATEGIC OUTCOMES (cont.)

Moreover, we are making a difference with:

- **The Aspirant Prosecutor Programme** where the lives and prospects of around 425 young South Africans are radically being changed
- The median/average age of aspirant prosecutors is 28

EQUITY PROFILE OF ASPIRANT PROSECUTORS: 2021 INTAKE

RACE, GENDER & DISABILITY							
African Male	African Female	Coloured Male	Coloured Female	White Male	White Female	Indian Male	Indian Female
152 (2 with disability)	153	24	49	8	19	5	15
305		73		27		20	
Total: 425							

NPA ANNUAL PERFORMANCE PLAN INDICATORS AND TARGETS 2021/22



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APP INDICATORS AND TARGETS

Sub-outcome 1: Increased feelings of safety and security

Outputs	Output Indicators	Audited/ Actual Performance 2019/20	Estimated Performance 2020/21	Medium-term targets		
				2021/22	2022/23	2023/24
Effective prosecutions conducted	Conviction rate in High court	90.9%	87%	87%	87%	87%
	Conviction rate in Regional court	82.5%	74%	74%	74%	74%
	Conviction rate in District court	95.3%	88%	88%	88%	88%
	Conviction rate in cable theft	N/A	N/A	74%	74%	74%
	Number of witnesses and related persons threatened, harmed or killed whilst on the witness protection programme	0	0	0	0	0



APP INDICATORS AND TARGETS

Sub-outcome 2: Improved investor confidence in South Africa through high impact prosecution

<u>Outputs</u>	<u>Output Indicators</u>	Audited/ Actual Performance 2019/20	Estimated Performance 2020/21	Medium-term targets		
				2021/22	2022/23	2023/24
Fraud and corruption dealt with	Conviction rate in complex commercial crime	92.3%	93%	93%	93%	93%
	Number of persons convicted of private sector corruption	233	150	158	166	174
	Number of government officials convicted of corruption and/or offenses related to corruption	183	220	232	243	254

APP INDICATORS AND TARGETS

Sub-Outcome 2: Improved investor confidence in South Africa through high impact prosecution

<u>Outputs</u>	<u>Output Indicators</u>	Audited/ Actual Performance 2019/20	Estimated performance 2020/21	Medium-term targets		
				2021/22	2022/23	2023/24
Fraud and corruption dealt with	Number of cases involving money laundering	N/A	90	100	110	120
Freezing of money and assets that are the proceeds of crime	Value of freezing orders obtained for corruption or offences relating to corruption	R1.95bn	R2.4bn	R2.4bn	R2.4bn	R2.4bn
Recovery of money and assets that are the proceeds of crime	Value of recoveries relating to corruption or related offences	R3.05bn	R1.4bn	R1.4bn	R1.4bn	R1.4bn

APP INDICATORS AND TARGETS

Sub-Outcome 3: Improved access to NPA services for all

<u>Outputs</u>	<u>Output Indicators</u>	Audited/ Actual Performance 2019/20	Estimated performanc e 2020/21	Medium-term targets		
				2021/22	2022/23	2023/24
Victim-centric services enhanced	Number of operational TCCs in place	55	58	59	60	61
	Conviction rate in sexual offences	75.2%	70%	70%	70%	70%
	Number of public awareness sessions conducted	N/A	140	150	160	170

NPA BUDGET OVERVIEW



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UNAUDITED EXPENDITURE PERFORMANCE – 31 MARCH 2021

PROGRAMME 4: NATIONAL PROSECUTING AUTHORITY R'000	2020/21			
	FINAL APPROPRIATION	ACTUAL EXPENDITURE	VARIANCE	EXPENDITURE AS % OF FINAL APPROPRIATION
Compensation of Employees	3 659 711	3 552 695	107 016	97,08%
Goods and Services	437 308	467 236	-29 931	106,84%
Transfers & Subsidies	19 963	24 692	-4 729	123,69%
Machinery and Equipment	149 897	150 568	-672	100,45%
Payment for Financial Assets	0	1 662	0	0,00%
Total	4 266 879	4 196 853	70 026	98,36%

OVERALL BUDGET GROWTH PER ECONOMIC CLASSIFICATION: MTEF

PROGRAMME 4: NATIONAL PROSECUTING AUTHORITY R'000	2020/21	2021/22	2022/23	2023/24	Average % increase over MTEF
	AENE	Medium Term Estimates			
Compensation of Employees	3 659 711	3 836 640	3 865 145	3 895 885	2,12%
Goods and Services	437 308	538 782	560 717	583 257	9,57%
Transfers & Subsidies	19 963	21 083	21 970	22 938	4,74%
Machinery and Equipment	149 897	49 712	52 759	56 012	-18,18%
Payment for Financial Assets	0	0	0	0	
Total	4 266 879	4 446 217	4 487 591	4 543 592	2,13%

CONCLUSION: FROM STRATEGY TO ACTION

- NPA on the path to becoming an inspired, properly capacitated and modernised prosecution service able to deal with 21st century crime and criminal justice matters
- But hard work still lies ahead, and we need to match funding to demand and expectations. Our budget increase is only 2% which is well below inflation. More funding will be required.
- DPCI will also need to be capacitated to meet the increase in NPA capacity, and growing complexity of SA's crime problem
- NPA remains committed to delivering through increased innovation, transformation and ethical engagement at all levels



Thank You

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